

Collaborative Projects – Position Statement - May 2013

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/Progress	Implementation or target date	Purpose	Governance Model
IMPLEMENTED COLLABORATION PROJECTS							
COMMUNITY SERVICES							
1	North Wales Commissioning Hub <i>A joint service across North Wales that negotiates complex care placements for adults and children</i>	Denbighshire	All 6 NW Local Authorities BCUHB	4	October 2012	<ul style="list-style-type: none"> Resilience Quality Efficiencies Cost avoidance 	<ul style="list-style-type: none"> Management Board NWSSIC Social Services and Health Programme Board RLB
2	North East Wales Community Equipment Stores (NEWCES) <i>A joint service providing community equipment for health patients and local authority service users</i>	Flintshire	Flintshire Wrexham BCUHB	4	Existing (confirm date of implementation)	<ul style="list-style-type: none"> Resilience Quality Efficiencies 	<ul style="list-style-type: none"> Quarterly Management Board Reports to Individual Agency / LA Political Processes as required.
3	North Wales Adoption Service <i>A joint service across North Wales providing</i>	Wrexham	All 6 NW Local Authorities	4	April 2010	<ul style="list-style-type: none"> Resilience Quality Efficiencies 	<ul style="list-style-type: none"> Quarterly Management Board meetings Reports to North

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Page 46	<i>Adoption Services</i>						<p>Wales Social Services Improvement Collaborative (NWSSIC)</p> <ul style="list-style-type: none"> • Reports to individual LA's political processes as required • Social Services and Health Programme Board
4	<p>Houses to Homes – empty homes scheme <i>North Wales partnership which oversees the Welsh Government “Houses for Homes” private sector housing renewal scheme</i></p>	Flintshire	All 6 NW Local Authorities	4	June 2012	<ul style="list-style-type: none"> • Efficiencies • Cost avoidance • Resilience 	<ul style="list-style-type: none"> • No formal governance
5	<p>Emergency Duty Team <i>A joint service for providing emergency out of hours social work support</i></p>	Wrexham	Wrexham Flintshire Denbighshire	4	April 2008	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance reporting

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6	<p>Enhanced Unpaid Work <i>Utilisation of a Third Sector agency to provide support to young people; collaborate regionally and deliver locally.</i></p>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Local performance reporting in year
7	<p>Sub Regional Safeguarding Children's Board <i>Sub-Regional Governance overseeing Children's Safeguarding</i></p>	Flintshire	Flintshire Wrexham	4	2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Reports to NWSSIC • Reports to LA pilot process as required
8	<p>Substance Misuse and Health <i>Multi-agency partnership overseeing substance misuse services in the region</i></p>	Health Authority	All 6 NW Local Authorities and Health Authority	4	2009	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • YOT Management Board • Community Safety Partnerships • Area Planning Boards
9	<p>Telecare <i>Multi-agency partnership overseeing telecare services in the region</i></p>	Conwy	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	4	2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year

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10	Integrated Family Support Service (IFSS) <i>Joint operational service providing specialist services to families with complex needs</i>	Flintshire	Wrexham Flintshire	4	April 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
ENVIRONMENT							
11	Flood Risk Management Strategy <i>Joint development of strategy utilising model developed by Conwy</i>	Conwy	Flintshire Ynys Mon	4	2013	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Local performance reporting
12	TAITH <i>Joint project board delivering substantial and significant improvements to public transport across the region</i>	Flintshire	All 6 NW Local Authorities	4	2003	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Regional Programme Board • North Wales Strategic Directors Meetings
13	Public Protection <i>Operational delivery through shared officers</i>	Flintshire	Flintshire Wrexham	4	Review to be undertaken 2013/14	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance Reporting
14	Specialist Planning (Minerals and Waste) <i>Provision of a resilient</i>	Flintshire	All 6 NW Local Authorities	4	April 2011	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance Reporting

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	<i>staffing resource to deal with all relevant planning applications, policy development and site monitoring</i>						
LIFELONG LEARNING							
15	21st Century Schools Procurement Framework for 21st Century Schools projects in North Wales	Flintshire & Denbighshire	All 6 NW Local Authorities	4	January 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Formal project management arrangements in place • Programme Board
16	Regional School Improvement & Effectiveness Service <i>Development of a combined School Improvement Service for resilience across the region</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Joint Committee & User groups
17	ICT – Education Management Information Service (MIS) <i>Procurement & Hosting – procurement of common education</i>	Flintshire	All 6 NW Local Authorities	4	September 2012	<ul style="list-style-type: none"> • Resilience • Efficiencies 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum –

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	<i>management information system for all North Wales Councils with full hosting provided by Flintshire</i>						<p>Monthly Meetings</p> <ul style="list-style-type: none"> NW Education Consortium
18	<p>Schools Library Service <i>Jointly funded service to schools and colleges providing books and other resources in NE Wales</i></p>	Flintshire	Flintshire Wrexham Denbighshire Conwy	4	January 2011	<ul style="list-style-type: none"> Resilience Quality Efficiencies Cost avoidance 	<ul style="list-style-type: none"> SLS Management Board – meets termly
19	<p>Inclusion Collaborations <i>Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency</i></p>	Flintshire	All 6 NW Local Authorities	4	Sep 2012	<ul style="list-style-type: none"> Resilience Quality Efficiencies Cost avoidance 	<ul style="list-style-type: none"> NW Education Consortium Formal project management arrangements in place Formal project management arrangements in place
20	<p>North East Wales (NEW) Play <i>Regional scheme to encourage play in local</i></p>	Flintshire	Flintshire Wrexham Denbighshire	4	May 2010	<ul style="list-style-type: none"> Quality 	<ul style="list-style-type: none"> NEW Play Management Board

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	<i>communities and leave a legacy of play across the region</i>						
CORPORATE SERVICES							
21	Corporate Training <i>Provision of an enhanced training programme and shared resources</i>	Flintshire	Flintshire Deeside College	4	March 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year • Partnership Board
22	Managed Agency Staff Solution Project (MATRIX) <i>Provision of a cost effective service whilst providing visibility of the temporary workforce.</i>	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Local performance reporting in year • Project Board
23	Occupational Health <i>Combined service provision across both authorities</i>	Flintshire	Flintshire Wrexham	4	September 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year • Partnership board

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24	ICT – Joint Procurement <i>Web Content Management System</i>	Denbighshire	Flintshire Denbighshire Gwynedd	4	Procurement Complete, Flintshire implementation September, 2013	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly mtgs
25	ICT – Joint Procurement <i>Hardware</i>	Wrexham	All 6 NW Local Authorities	4	December 2012	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • North Wales Heads of ICT Forum – Monthly Meetings – contract monitoring
26	ICT - Joint Procurement <i>Service Desk Software</i>	Gwynedd	Flintshire Gwynedd Wrexham	4	Procurement Complete, Flintshire implementation July, 2013	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Meetings

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27	ICT – Disaster Recovery <i>Shared ICT business continuity arrangements</i>	Flintshire	All 6 NW Local Authorities	4	March 2013	<ul style="list-style-type: none"> • Resilience • Efficiencies 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Mtgs
CURRENT COLLABORATION PROJECTS							
COMMUNITY SERVICES							
28	Regional Safeguarding Children’s Board <i>North Wales Safeguarding Childrens Board required by Welsh Government Guidance</i>	Conwy	All 6 NW Local Authorities	2/3	2013/2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Reports to NWSSIC • Reports to LAs political processes as required.
29	Eco energy efficiency work <i>Through the joint ECO procurement exercise, Wrexham, Flintshire, Denbighshire and Conwy Council’s are tendering to set up a framework for funding and delivery of Energy Company Obligation works.</i>	Wrexham	Flintshire Denbighshire Conwy Registered Social Landlord’s	2	September 2013	<ul style="list-style-type: none"> • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • tbd

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30	Single Access Route to Housing (SARTH) <i>Regional housing register and allocations policy</i>	Denbighshire	Flintshire Conwy Registered Social Landlord's	2	Pilot April 2014	<ul style="list-style-type: none"> • Quality • Efficiency 	<ul style="list-style-type: none"> • Steering group with all partners represented plus number of operational sub groups
ENVIRONMENT							
31	Mersey Dee Alliance (City Region Bid) <i>Deliver the first cross border City Region</i>	Cheshire West	Flintshire Denbighshire Wrexham Wirral Cheshire West	4	2013/14	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting
32	Built and Nature Conservation <i>Provide a collaborative service based on the Minerals and Waste Planning Service model</i>	Flintshire	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
33	Civil Parking Enforcement <i>Deliver the network management strategy as set out in the Regional Transport Plan</i>	Flintshire	All 6 NW Local Authorities	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
34	Consultancy Services <i>Make most efficient use of the skills base and capacity of the service</i>	Gwynedd/Denbighs hire	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance reporting

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35	Economic Development <i>Explore collaborative possibilities across the region to deliver a more cost effective, resilient and strategic approach to Economic Development</i>	Gwynedd Flintshire Ynys Mon	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Economic Ambition Board
36	Fleet Services <i>Deliver fleet use maximisation and reduction in fleet vehicles</i>	Flintshire/Wrexham	Flintshire Wrexham	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting • Local Performance reporting
37	Food Waste <i>Provide a sub-regional food waste treatment facility to enable WG waste management targets to be met</i>	Denbighshire	Conwy Denbighshire Flintshire	3	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting • Local performance reporting

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38	Residual Waste <i>Seeking a solution to manage residual waste on behalf of the five partner authorities to allow individual authorities to meet WG waste management targets</i>	Flintshire	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	2	2017	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance • Direction 	<ul style="list-style-type: none"> • Project Board • Local performance reporting
39	Trunk Road Maintenance <i>Sub-regional service delivery hub</i>	Flintshire	Conwy Denbighshire Wrexham	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance reporting
40	Public Protection (Compact) <i>Deliver a regional Trading Standards service</i>	Wrexham	All 6 NW Local Authorities	1	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting
41	Public Protection <i>Various joint projects including: Joint warranting arrangements; joint training delivery in Health and Safety; Enforcement</i>	Flintshire	Flintshire Wrexham	1	2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting

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	<i>on door step crime; joint Health and Safety Estates Excellence; project support to businesses</i>						
LIFELONG LEARNING							
42	Joint Educational Psychology <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place Formal project management arrangements
43	Joint Sensory Impairment <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham Denbighshire	2	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place • Formal project management arrangements in place

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CORPORATE SERVICES								
Page 58	44	Emergency Planning <i>An integrated service for planning, preventing and responding to emergencies</i>	Flintshire	All 6 NW Local Authorities	3	December 2013	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Annual regional report on performance of regional service • Local performance reporting in year • Ad hoc reporting as required e.g. major risk mitigation, post event de-briefings
	45	ICT – National ICT Strategy <i>The implementation of the Welsh Public Sector National ICT Strategy to share, standardise and streamline public sector ICT infrastructure</i>	Welsh Government	Welsh Public Sector	1	On-going	<ul style="list-style-type: none"> • Compact • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Welsh Public Sector CIO Council • WG Public Sector Leadership Group
	46	ICT – Regional Directory <i>Shared ICT user directory across the North Wales public sector to allow agile working and remote</i>	Flintshire	All 6 NW Local Authorities BCUHB NW Fire and Rescue	2	September, 2013	<ul style="list-style-type: none"> • Resilience 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales

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	<i>access to local systems e.g. a health employee can securely log on to their own systems from a local authority site</i>		Services				Heads of ICT Forum – Monthly Meetings
47	Local Government Pension Fund <i>Explore the collaborative opportunities across the eight Funds in Wales.</i>	Society of Welsh Pension Fund Treasurers	All 8 Welsh Pension Fund Authorities	1	2015	<ul style="list-style-type: none"> • Resilience • Quality • Cost avoidance • Direction 	<ul style="list-style-type: none"> • Local performance reporting in year
48	North Wales Legal Services Collaboration <i>Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge</i>	Wrexham	All 6 NW Local Authorities	2	2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	
49	Procurement <i>The establishment of the Welsh Public Sector National Procurement Service</i>	Welsh Government	Welsh Public Sector	2	November, 2013	<ul style="list-style-type: none"> • Efficiencies • Direction 	<ul style="list-style-type: none"> • WG Public Sector Leadership Group

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50	Procurement <i>Regional collaboration on procurement category management</i>	Gwynedd	Flintshire Denbighshire Gwynedd	2	April, 2014	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • North Wales Chief Executives Group
NEW/”ASPIRATIONAL” COLLABORATION PROJECTS UNDER DISCUSSION							
51	CyMal <i>Provision of shared archive services across North Wales</i>	Options Appraisal Stage	North Wales			<ul style="list-style-type: none"> • Direction 	<ul style="list-style-type: none"> • tbc

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KEY

Status:

- 1: Concept and pre-outline business case stage
2. post outline business case and pre final business case stage
3. in transition post final business case stage
4. implemented and operational

Purpose:

- Resilience
- Quality
- Efficiencies
- Cost-avoidance
- Direction (i.e WG under the Compact)